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OXFORD CITY COUNCIL

Appendix C: Capital Programme – September 2025

						2025/26 Forecast Variance			
Capital Scheme	2025/26 Original Budget	Latest 2025/26 Budget	Profiled Budget 30/09/2025	Spend to 30/09/2025	2025/26 Budget Remaining	Forecast Variance	Variance due to Slippage	Over / Under Spend	2025/26 Outturn Forecast
	£	£	£	£	£	£	£	£	£
General Fund Capital Programme									
Community & Citizen Services Directorate									
Community & Citizen Services Projects									
Upgrade Existing Tennis Courts	-	20,431	10,216	(20,833)	41,265	-	-	-	20,431
Rose Hill Community Centre - Parking	-	10,000	5,000	-	10,000	-	-	-	10,000
Leys Youth Hub	-	619,669	327,570	331,736	287,933	91,970	91,970	-	711,639
Leisure Invest to Save - Leisure Contract	-	1,013,437	545,565	-	1,013,437	-	-	-	1,013,437
Solar PV & LEDS – Barton LC (Sport England	-	4,627	2,492	3,971	656	-	-	-	4,627
Rose Hill CC Gym Equipment	-	80,000	40,000	-	80,000	-	-	-	80,000
Cutteslowe Café – Feasibility	-	10,000	5,000	-	10,000	-	-	-	10,000
Community Centres Review – Feasibility	-	95,000	47,500	434	94,566	-	-	-	95,000
East Oxford Community Centre	2,124,657	2,550,000	1,268,485	2,140,126	409,874	-	-	-	2,550,000
Street Sports Lighting Upgrade	-	0	38	-	0	-	-	-	0
Community & Citizen Services Projects Total	**2,124,657**	**4,403,164**	**2,251,865**	**2,455,433**	**1,947,731**	**91,970**	**91,970**	**-**	**4,495,134**
Community Safety Projects									
CCTV Camera & Infrastructure upgrade	-	80,000	40,000	16,037	63,963	-	-	-	80,000
Community Safety Projects Total	**-**	**80,000**	**40,000**	**16,037**	**63,963**	**-**	**-**	**-**	**80,000**
Housing Services Projects									
Replace or refurbish Lifts	-	140,000	34,800	57,541	82,459	-	-	-	140,000
Floyds Row Refurbishment	-	36,044	19,879	-	36,044	-	-	-	36,044
National Homelessness Property Fund	-	476,298	256,468	-	476,298	-	-	-	476,298
Roken House	-	178,759	89,380	59,902	118,857	-	-	-	178,759
Housing Services Projects Total	**-**	**831,101**	**400,527**	**117,443**	**713,658**	**-**	**-**	**-**	**831,101**
Information & Technology Projects									
ICT Software and Licences	245,000	245,000	122,500	495,620	(250,620)	-	-	-	245,000
CRM Lagan Replacement	-	29,659	14,830	107,312	(77,653)	-	-	-	29,659
End-Point Devices (Desktops/Laptops)	500,000	612,457	306,228	419,485	192,972	-	-	-	612,457
Telephony Device Refresh	210,000	132,290	66,145	13,395	118,895	-	-	-	132,290
Capitalised ICT Projects	163,200	85,247	42,624	360,311	(275,064)	-	-	-	85,247
ICT - QL Exploitation Programme	78,000	102,319	49,770	38,451	63,868	2,864	2,864	-	105,183
ICT - Replacement of IKEN - L&G case management	-	19,290	9,645	-	19,290	-	-	-	19,290
ICT - Refresh of content and taxonomy of the Coun	-	23,386	11,693	-	23,386	-	-	-	23,386
Third-party consultancy for Azure Active Directory	-	709,334	354,667	276,820	432,514	-	-	-	709,334
I@W renewal or replacement	-	75,000	37,500	-	75,000	-	-	-	75,000
Cyber security monitoring and response service	-	93,326	46,663	7,855	85,472	-	-	-	93,326
Upgrade/replace Kirona DRS (this is an ODS syste	-	-	-	3,742	(3,742)	-	-	-	0
Windows security server upgrades	-	53,449	26,724	54,500	(1,051)	-	-	-	53,449
Migration of Mod.gov	25,000	25,000	12,500	-	25,000	-	-	-	25,000
Migration of SCC to cloud hosted alternatives	500,000	-	-	8,063	(8,063)	-	-	-	0
Replacement of Uniform IDOX (additional funding	-	-	-	6,675	(6,675)	-	-	-	0
Online forms development (2x resources to accel	160,000	310,920	155,460	-	310,920	-	-	-	310,920
Civica Midcall Telephone Payment System	30,000	30,000	15,000	-	30,000	-	-	-	30,000
02 Mobile Telephony Services	30,000	30,000	15,000	-	30,000	-	-	-	30,000
Jadu CMS	60,000	60,000	30,000	-	60,000	-	-	-	60,000
ArcGIS	150,000	150,000	75,000	8,537	141,463	-	-	-	150,000
Class Affinity	75,000	75,000	37,500	61,995	13,005	-	-	-	75,000
Gov Delivery	50,000	50,000	25,000	10,500	39,500	-	-	-	50,000
Ricoh	50,000	50,000	25,000	32,500	17,500	-	-	-	50,000
Academy	10,000	10,000	5,000	-	10,000	-	-	-	10,000
Analyse Pro	10,000	10,000	5,000	-	10,000	-	-	-	10,000
Codeman Energy Module	10,000	10,000	5,000	-	10,000	-	-	-	10,000
Codeman Recycling	10,000	10,000	5,000	-	10,000	-	-	-	10,000
QL/Versaa	350,000	350,000	175,000	140,554	209,446	43,378	43,378	-	393,378
Manage Engine	10,000	10,000	5,000	-	10,000	-	-	-	10,000
Civica Pay	100,000	100,000	50,000	-	100,000	-	-	-	100,000
UIPath (RPA)	75,000	75,000	37,500	25,594	49,406	-	-	-	75,000
Metric Car Parks	25,000	25,000	12,500	32,396	(7,396)	-	-	-	25,000
Northgate Housing	10,000	10,000	5,000	-	10,000	-	-	-	10,000
Penalty Notice System	-	-	-	-	-	-	-	-	0
Information & Technology Projects Total	**2,936,200**	**3,571,678**	**1,784,449**	**2,104,304**	**1,467,374**	**46,242**	**46,242**	**-**	**3,617,920**
City & Citizens Services Directorate Total	**5,060,857**	**8,885,943**	**4,476,841**	**4,693,218**	**4,192,725**	**138,212**	**138,212**	**-**	**9,024,155**

						2025/26 Forecast Variance			
Capital Scheme	2025/26 Original Budget	Latest 2025/26 Budget	Profiled Budget 30/09/2025	Spend to 30/09/2025	2025/26 Budget Remaining	Forecast Variance	Variance due to Slippage	Over / Under Spend	2025/26 Outturn Forecast
	£	£	£	£	£	£	£	£	£
General Fund Capital Programme									
PLACE Directorate									
Corporate Property Projects									
Blackbird Leys LC improvements	-	-	-	8,715	(8,715)	-	-	-	0
Conversion of stored water system to mains at	-	130,000	70,000	-	130,000	-	-	-	130,000
Leisure infrastructure life cycle investment	560,000	1,167,834	606,994	1,373,308	(205,474)	-	-	-	1,167,834
Leisure Centre Capital Works & Replacements	200,000	193,278	97,754	3,834	189,444	-	-	-	193,278
Community Centres Capital Works &	-	71,116	35,558	52,022	19,094	-	-	-	71,116
Hinksey Splash	200,000	32,163	9,233	6,631	25,532	-	-	-	32,163
Planned Building Improvements	750,000	1,621,865	810,932	139,509	1,482,355	-	-	-	1,621,865
Community Centres	-	-	-	4,710	(4,710)	-	-	-	0
Jericho Community Centre	200,000	200,000	100,000	2,425	197,575	-	-	-	200,000
Cave Street Development (Standingford House)	-	47,283	23,642	(77,050)	124,334		-	-	47,283
Gloucester Green Car Park (H&S)	-	319,469	159,735	-	319,469	-	-	-	319,469
Capital Works at Covered Market	888,453	1,037,672	552,030	130	1,037,542	-	-	-	1,037,672
Old Gas Works Bridges	-	391,825	198,923	44,549	347,276	-	-	-	391,825
Regeneration Property	-	3,402	1,701	-	3,402	-	-	-	3,402
Port Meadow Moorings	-	52,815	28,600	4,281	48,534	-	-	-	52,815
Asset Surveys	250,000	274,526	139,178	2,714	271,812	-	-	-	274,526
Town Hall Options	-	20,363	10,953	6,666	13,698	-	-	-	20,363
New Burial Space	1,323,000	647,636	329,780	85,374	562,263	(300,000)	(300,000)	-	347,636
Enabling works - Decarbonisation Project	638,576	638,576	319,288	-	638,576	-	-	-	638,576
Stock condition surveys (including bridge works)	300,000	232,169	127,415	-	232,169	-	-	-	232,169
Town Hall Relocation	-	410,220	221,418	16,579	393,641	-	-	-	410,220
Repairs to 2-4 Gloucester Street and 24-26	-	-	-	100,251	(100,251)	-	-	-	0
Tumbling Bay Embankment Works	250,000	331,014	165,937	59,955	271,059	-	-	-	331,014
Hinksey Pool Liner Replacement	-	18,385	9,900	-	18,385	-	-	-	18,385
HSBC Options	-	-	1,654	135	(135)	-	-	-	0
Covered Market masterplan and enabling works	589,820	578,125	295,333	103,044	475,082	-	-	-	578,125
Waterways - Condition Survey / Long Bridges	-	9,239	4,620	16,803	(7,563)	-	-	-	9,239
Works Town Hall	1,000,000	1,231,452	616,127	223,326	1,008,126	-	-	-	1,231,452
Redbridge Masterplan	-	120,474	63,541	78,679	41,795	(16,798)	(16,798)	-	103,676
Floyds Row (Feasibility2024)	-	24,252	13,011	7,502	16,750	-	-	-	24,252
TH Archive Scanning Project	-	335,183	291,995	101,378	233,805	-	-	-	335,183
Network infrastructure installations (utilities,	40,000	54,749	28,913	10,726	44,024	-	-	-	54,749
Waterways investment	500,000	377,326	188,663	-	377,326	-	-	-	377,326
Stone walls & Railing programme	-	21,870	13,242	51,530	(29,661)	-	-	-	21,870
Broad street roofing & Façade project	500,000	355,640	217,020	6,093	349,547	-	-	-	355,640
Fire Risk Assessment programme works	-	-	-	42,575	(42,575)	-	-	-	0
Bridge investment work	300,000	45,000	32,151	5,217	39,783	-	-	-	45,000
M&E Capital budget to fund capital replacement	-	72,315	32,506	16,000	56,315	-	-	-	72,315
42&46a George St – Feasibility	-	22,424	11,212	169	22,255	-	-	-	22,424
Regeneration Property Purchase/Odeon	9,880,657	10,091,659	5,053,984	17,727	10,073,932	-	-	-	10,091,659
Redbridge Paddock Moorings - Feasibility	-	10,000	5,000	-	10,000	-	-	-	10,000
City Centre Income Strip - Feasibility	-	60,000	30,000	-	60,000	-	-	-	60,000
Covered Market Units Split – Feasibility	-	16,000	10,000	-	16,000	-	-	-	16,000
ICT - Asset Management System	300,000	461,652	235,877	522	461,130	-	-	-	461,652
General Fund Capital Reserve (SCS works &	500,000	900,000	467,308	-	900,000	-	-	-	900,000
Corporate Property Projects Total	**19,170,506**	**22,628,974**	**11,631,119**	**2,516,027**	**20,112,946**	**(316,798)**	**(316,798)**	**-**	**22,312,175**
Economy, Regeneration & Sustainability									
City Wide Cycling Infrastructure Contribution	173,681	58,000	30,251	6,980	51,020	(18,000)	(18,000)	-	40,000
R & D Feasibility Fund	500,000	43,975	94,488	-	43,975	-	-	-	43,975
Seacourt Park & Ride Extension	-	-	-	4,958	(4,958)	-	-	-	0
1-3 George Street	700,000	710,404	360,461	(34,073)	744,477	-	-	-	710,404
Future Options for City Centre Land (Odeon)	-	-	1,671	291	(291)	-	-	-	0
Diamond Place Redevelopment	74,770	80,460	40,469	4,107	76,353	-	-	-	80,460
Osney Mead Path Works (HIF)	-	423,746	211,873	1,081	422,665	-	-	-	423,746
Oxford Ice Rink Development	-	83,804	41,902	8,364	75,440	-	-	-	83,804
Oxford Station Feasibility	-	17,357	9,576	19,021	(1,664)	1,452	1,452	-	18,809
Osney Bridge (Growth Deal)	-	1,832,622	1,165,252	171,056	1,661,566	-	-	-	1,832,622
City Cycle Schemes (Growth Deal)	-	154,959	92,838	8,480	146,479	-	-	-	154,959
City Centre Restart (CIL Funded)	-	39,076	19,538	-	39,076	-	-	-	39,076
Greenways Cycling Project	-	15,514	7,757	16,252	(738)	-	-	-	15,514
CIL Feasibility	-	43,350	21,675	-	43,350	-	-	-	43,350
Meanwhile In Oxfordshire	-	79,948	43,140	-	79,948	-	-	-	79,948
Coach Parking Feasibility	-	19,848	9,924	-	19,848	-	-	-	19,848
City Centre Public Realm (Kiosks Project)	-	(6,711)	(1,817)	1,723	(8,434)	-	-	-	(6,711)
St Michael's Street Levelling Works	-	253,729	132,857	307,817	(54,088)	151,872	151,872	-	405,602
Ice Rink Car Parking	130,000	2,000	1,000	132	1,868	-	-	-	2,000
Oxford Flood Alleviation HIF Contribution	-	4,350,000	2,342,308	-	4,350,000	-	-	-	4,350,000
Cowley Branch Line Full Business Case	653,350	110,074	34,063	47,638	62,436	-	-	-	110,074
Templars Square (GF Element)	100,000	96,366	48,183	726	95,640	-	-	-	96,366
Bury Knowle House	-	41,000	20,500	-	41,000	-	-	-	41,000
Union Street Car Park	-	86,337	45,265	58,975	27,362	-	-	-	86,337
Magdalen Woods Pathway	-	58,200	32,815	57,966	234	-	-	-	58,200
Council Chamber upgrade – Feasibility	-	30,500	30,500	2,008	28,492	-	-	-	30,500
Southern Quarter – Feasibility	-	110,000	55,000	-	110,000	-	-	-	110,000
Oxford and Abingdon Flood Alleviation Scheme	250,000	249,038	124,519	4,010	245,028	-	-	-	249,038
Go Ultra Low Oxford - On Street	-	494,706	247,353	478	494,228	-	-	-	494,706
Go Ultra Low Oxford - Taxis	-	20,213	10,107	1,380	18,833	-	-	-	20,213
Decarbonisation Fund - OCC element	-	105,142	52,571	-	105,142	-	-	-	105,142
Biodiversity Net Gain (Feasibility)	-	48,000	26,115	2,951	45,049	-	-	-	48,000
Blackbird Leys Regeneration (GF Element)	4,866,000	1,230,000	937,186	114,904	1,115,096	(190,000)	(190,000)	-	1,040,000
UK Shared Prosperity Fund Investment Plan	-	371,817	185,909	-	371,817	-	-	-	371,817
Brownfield Land Release Fund (BLRF)	-	169,693	84,846	82,640	87,053	-	-	-	169,693
Depot Rationalisation	-	16,711	8,356	-	16,711	-	-	-	16,711
Economy, Regeneration & Sustainability Total	**7,447,801**	**11,439,878**	**6,568,450**	**889,866**	**10,550,011**	**(54,675)**	**(54,675)**	**-**	**11,385,202**
Housing Supply (Delivery) Projects									
Housing Company Loans (excl Barton Park)	-	9,700,000	5,712,154	9,700,000	-	-	-	-	9,700,000
Affordable Housing Supply	-	128,000	139,308	-	128,000	-	-	-	128,000
Growth Deal Registered Provider Payments	272,000	272,000	136,000	-	272,000	-	-	-	272,000
Housing Supply Projects Total	**272,000**	**10,100,000**	**6,575,739**	**9,700,000**	**400,000**	**-**	**-**	**-**	**10,100,000**
Planning & Regulatory Projects									
ICT - replacing Uniform (building control and plar	-	83,931	41,965	-	83,931	-	-	-	83,931
Essential Repairs Grant	15,000	20,000	11,043	7,030	12,970	-	-	-	20,000
Disabled Facilities Grants	1,200,000	1,763,767	872,412	714,137	1,049,630	0	0	-	1,763,767
Controlled Parking Zones	-	443,000	235,846	-	443,000	-	-	-	443,000
Planning & Regulatory Projects Total	**1,215,000**	**2,310,697**	**1,161,266**	**721,167**	**1,589,530**	**0**	**0**	**-**	**2,310,698**
PLACE Directorate Total	**28,105,307**	**46,479,549**	**25,936,573**	**[illegible]7,061**	**32,652,487**	**(371,473)**	**(371,473)**	**-**	**46,108,075**

Capital Scheme	2025/26 Original Budget	Latest 2025/26 Budget	Profiled Budget 30/09/2025	Spend to 30/09/2025	2025/26 Budget Remaining	2025/26 Forecast Variance: Forecast Variance	Variance due to Slippage	Over / Under Spend	2025/26 Outturn Forecast
	£	£	£	£	£	£	£	£	£
General Fund Capital Programme									
Corporate Services Directorate									
Financial Services Projects									
ICT - Open Revenue Cloud Migration	100,000	41,025	22,436	120,000	(78,975)	-	-	-	41,025
Salary Costs across the Council to be capitalised	663,000	2,234,668	1,117,334	-	2,234,668	-	-	-	2,234,668
ICT - Agresso upgrade and migration to Cloud	-	175,509	96,148	-	175,509	-	-	-	175,509
OxWED Loans	-	1,025,000	551,923	-	1,025,000	-	-	-	1,025,000
Financial Services Projects Total	763,000	3,476,203	1,787,841	120,000	3,356,203	-	-	-	3,476,203
Law & Governance									
IDOX Eros	50,000	50,000	25,000	-	50,000	-	-	-	50,000
Audio & Visual Equipment	-	-	492	-	-	-	-	-	0
Law & Governance Projects Total	50,000	50,000	25,492	-	50,000	-	-	-	50,000
People									
ICT - I-trent replacement	20,000	20,000	10,000	-	20,000	-	-	-	20,000
Itrent system improvement	-	30,000	15,000	-	30,000	-	-	-	30,000
People Projects Total	20,000	50,000	25,000	-	50,000	-	-	-	50,000
Corporate Services Directorate Total	**833,000**	**3,576,203**	**1,838,332**	**120,000**	**3,456,203**	**-**	**-**	**-**	**3,576,203**
ODS Client Projects						0%			
DRS	50,000	37,239	25,000	9,895	27,344	3,239	3,239	-	40,478
MT Vehicles/Plant Replacement Programme.	3,500,000	5,584,119	2,792,059	313,534	5,270,585	(1,744,119)	(1,744,119)	-	3,840,000
Car Parks Resurfacing	138,692	135,787	67,894	13,050	122,737	(14,787)	(14,787)	-	121,000
Cowley Marsh Extension	-	34,259	17,129	100	34,159	-	-	-	34,259
ODS Client Projects Total	3,688,692	5,791,404	2,902,082	336,579	5,454,825	(1,755,667)	(1,755,667)	-	4,035,737
General Fund Total	**37,687,856**	**64,733,098**	**35,153,829**	**18,976,858**	**45,756,240**	**(1,988,928)**	**(1,988,928)**	**-**	**62,744,170**
Housing Revenue Account (HRA) Capital Programme									
Tower Blocks	-	-	-	1,110	(1,110)	-	-	-	0
Adaptations for disabled	-	-	-	-	-	-	-	-	0
Structural	300,000	286,669	143,334	111,739	174,930	-	-	-	286,669
Controlled Entry	660,000	752,640	376,320	7,489	745,150	-	-	-	752,640
Major Voids	1,000,000	1,000,000	500,000	1,061,144	(61,144)	-	-	-	1,000,000
Compulsory purchase of property	-	-	-	317	(317)	-	-	-	0
Electrics	1,696,744	1,696,744	848,372	205,899	1,490,845	-	-	-	1,696,744
Extensions & Major Adaptions	1,370,000	1,457,557	728,778	821,390	636,167	-	-	-	1,457,557
Energy Efficiency Initiatives	6,145,000	3,631,669	2,111,500	732,026	2,899,643	-	-	-	3,631,669
Lift Replacement Programme	190,000	116,000	153,492	67,379	48,621	-	-	-	116,000
Fire doors	968,500	796,615	398,307	357,514	439,101	-	-	-	796,615
Renewal Of Fire Alarm Panels	90,000	297,021	148,511	708	296,313	-	-	-	297,021
HRA Stock Condition Survey	120,000	607,501	303,751	12,905	594,596	-	-	-	607,501
Southfield Park Leases	-	1,500,000	750,000	-	1,500,000	-	-	-	1,500,000
Oxford North Development	13,922,141	13,320,006	6,660,003	1,782,799	11,537,207	-	-	-	13,320,006
LAHF 2 Acquisitions	-	179,643	89,822	17	179,626	-	-	-	179,643
Retained Right to Buy Receipts (Acquisitions)	3,000,000	3,439,660	1,719,830	1,377,162	2,062,497	-	-	-	3,439,660
Retained Right to Buy Receipts (Additional)	-	-	-	44,018	(44,018)	-	-	-	0
Digital Noticeboards for tower blocks	-	-	-	17,497	(17,497)	35,000	35,000	-	35,000
Communal Capital investment works to Council H	3,335,015	3,335,015	1,667,508	441,888	2,893,127	-	-	-	3,335,015
ExternalCapital investment works to Council Hom	10,389,637	10,389,637	5,194,819	1,697,025	8,692,612	-	-	-	10,389,637
Internal Capital investment works to Council Hom	8,503,914	8,503,914	4,251,957	3,122,404	5,381,510	-	-	-	8,503,914
Tower Blocks - Fire Alarm System Replacement	6,300,000	6,561,496	3,280,748	48,719	6,512,777	-	-	-	6,561,496
Leiden Road (c. 12 affordable homes)	324,213	330,463	165,232	-	330,463	-	-	-	330,463
Underhill Circus (c. 11 affordable homes)	264,538	275,788	137,894	820	274,968	-	-	-	275,788
Additional Units (RRTBR)	-	-	-	-	-	-	-	-	0
Additional Programme (RRTBRs)	-	-	-	-	-	-	-	-	0
LAHF 3 Acquisitions	261,625	998,234	499,117	89,940	908,294	-	-	-	998,234
HRA Barton Acquisitions	14,002,979	14,314,599	8,306,614	217	14,314,382	-	-	-	14,314,599
Windale & Northbrook Decant Costc	481,000	481,000	240,500	233,133	247,867	-	-	-	481,000
Major Refurbishment Masons Road	-	589,615	294,807	3,600	586,015	-	-	-	589,615
East Oxford development	1,910,128	2,719,249	1,359,625	2,025,416	693,833	-	-	-	2,719,249
Properties Purchased From OCHL	49,176,171	32,059,098	25,763,446	15,465,522	16,593,576	-	-	-	32,059,098
Northfield Hostel	15,581,280	7,338,141	4,624,149	1,336,473	6,001,668	-	-	-	7,338,141
Lanham Way	191,248	510,275	255,138	5,066	505,210	-	-	-	510,275
SHAP Acquisitions	-	-	-	295	(295)	-	-	-	0
Blackbird Leys Regeneration (HRA)	1,142,000	678,000	400,833	671,545	6,455	2,000	2,000	-	680,000
Housing Revenue Account Total	**141,326,133**	**118,166,248**	**71,374,404**	**31,743,176**	**86,423,072**	**37,000**	**37,000**	**-**	**118,203,248**
Grand Total	**179,013,989**	**182,899,346**	**106,528,233**	**50,720,034**	**132,179,312**	**(1,951,928)**	**(1,951,928)**	**-**	**180,947,418**

	% Latest Budget	% Original Budget
GF Spend v Budget	29%	50%
HRA Spend v Budget	27%	22%
Total Spend v Budget	**28%**	**28%**

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